



**UNIVERSITY EXAMINATIONS**  
**SPECIAL/SUPPLEMENTARY EXAMINATIONS**  
**THIRD YEAR EXAMINATION FOR THE AWARD OF THE**  
**DEGREE OF BACHELOR OF ARTS IN COMMUNITY DEVELOPMENT**  
**SECOND SEMESTER 2024/2025**  
**[AUGUST, 2025]**

**CDEV 323: PROJECT PLANNING AND IMPLEMENTATION/PROJECT**  
**PLANNING AND EVALUATION**

**STREAM: Y3 S2**

**TIME: 2 HOUR**

**DAY: MONDAY, 9.00 – 11.00 A.M.**

**DATE: 18/08/2025**

**INSTRUCTIONS**

- 1. Do not write anything on this question paper.***
- 2. Answer Questions ONE (Compulsory) and any other TWO Questions***

**QUESTION ONE**

- a. Define the following terms as used in Project design and Implementation. (10marks)
  - a) WBS
  - b) Critical Path
  - c) Stakeholder
  - d) Project Scope
  - e) Total Float
- b. Identify any FIVE sources of Project Ideas for the Project Manager. (10marks)
- c. Describe the advantages and disadvantages of the traditional organizational structure in project management. (10 marks)

**QUESTION TWO**

- a. Define Risk Mitigation as used in project Management and explain four ways in which project Managers can Mitigate Risks in projects. (10 marks)

b. Describe the FIVE stages of team development as defined by (Kowitz and Knuston, 1980). (10marks)

### QUESTION THREE

ACTIVITY	PREDECESSOR	WEEKS
START	_	0
C	START	6
B	START	4
P	START	3
A	C,B,P	7
U	P	4
T	A	2
R	A	3
N	U	6
END	T,R,N	0

i. Draw the Network Diagram (5 marks)

ii. Identify all the paths in the network and identify the Critical path. (5marks)

iii. Calculate the ES, EF, LS, LF (10marks)

### QUESTION FOUR

Describe in detail, giving relevant examples the following aspects of Project Feasibility Analysis. (20 marks)

- Legal Feasibility
- Scheduling Feasibility Analysis
- Economic Feasibility Analysis
- Operational Feasibility Analysis

### QUESTION SIX

a. Describe with the aid of a diagram the Project Life cycle in detail. (15 marks)

b. Explain the functions of a Work Breakdown Structure in Project Management. (15 marks)