



UNIVERSITY EXAMINATIONS
SPECIAL/SUPPLEMENTARY EXAMINATIONS

FOURTH YEAR EXAMINATION FOR THE AWARD OF
THE BACHELORS OF ARTS IN PUBLIC ADMINISTRATION AND PEACE
STUDIES
SECOND SEMESTER 2024/2025
(AUGUST, 2025)

BPPS 423: NEW PUBLIC MANAGEMENT

STREAM: Y4 S2

TIME: 2 HOURS

DAY: WEDNESDAY, 12.00 – 2.00 P M

DATE: 06/08/2025

INSTRUCTIONS:

- 1. Do not write anything on this question paper.**
- 2. Answer Question ONE And Any Other Two questions.**

QUESTION ONE: (30 MARKS)

- a. Propose a model for integrating traditional public administration principles with NPM strategies to enhance public sector performance. **(10 Marks)**
- b. Discuss the unintended consequences and challenges associated with implementing NPM reforms in developing countries. **(10 Marks)**
- c. By use of examples to support your argument, discuss how adoption of market-oriented reforms, such as privatization and outsourcing, improved public sector efficiency. **(10 Marks)**

QUESTION TWO: (20 MARKS)

- a. "With the rise of alternative governance models, such as New Public Governance and Digital Governance, is New Public Management is **NOT** relevant today" Discuss **(10 Marks)**
- b. Discuss the ethical dilemmas associated with outsourcing and privatization in NPM. **(10 Marks)**

QUESTION THREE: (20 MARKS)

- a. Analyze the impact of globalization on public sector reforms. **(10marks)**
- b. Discuss the impact of donor-driven NPM reforms in Africa. **(10 Marks)**

QUESTION FOUR: (20 MARKS)

- a. Discuss the core principles of New Public Management and how they differ from traditional public administration **(15 Marks)**
- b. Examine the role of performance-based management in NPM. **(5 Marks)**

QUESTION FIVE: (20 MARKS)

- a. Analyze the use of Public-Private Partnerships as a key strategy in New Public Management. **(15 Marks)**
- b. Explain how the rise of digital governance and e-government has influenced the principles of NPM **(5 Marks)**