#### **CHRM 008: HUMAN RESOURCE PLANNING**

#### INSTUCTION ANSWER QUESTION ONE AND ANY OTHER THREE

#### **Question one**

a)	Briefly describe the functions of human resource department	(10mks)
b)	Describe the advantages of open office plan	(10mks)
c)	State the advantages of closed office plan	(5mks)

#### Question two

a) With illustrations, discuss the following terms

i)	job specifications	(8mks)
ii)	job description	(7mks)

#### Question three

a)	Describe five external sources	of recruitment	(10mks)
b)	State the advantages of intern	al sources of recruitment	(5mks)

## **Question four**

a)	Explain selection process as hu	ıman resource activity	(10mks)
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b) State the objectives of health and safety as a function of human resource management (5mks)

## **Question five**

a)	Explain the importance of training and development of employees	(10mks)
b)	Highlight five methods of off-the-job training	(5mks)

#### **Question six**

a)	What is the importance of employee motivation?	(10mks)
b)	Explain the carrot and stick theory of motivation	(5mks)

# **DCRS 0128 PRINCIPLES OF LEADERSHIP**

# Question one

a) b) c)	Describe four basic roles of a leader Highlight attributes of leader Briefly describe different types of leaders	(8mks) (7mks)			
Questi	on two				
Explain	the following theories of leadership				
a) b)	Theory X and Y Trait theory	(8MKS) (7mks)			
Questi	on three				
Briefly	describe the following leadership styles				
a) b)	Dictatorial leadership style Leissez faire leadership style	(8mks) (7mks)			
Questi	on four				
a) b)	Explain traditional leadership in Africa Describe five components of leadership	(5mks) (10mks)			
Questi	on five				
a) b)	What is the importance of leadership Briefly explain what you understand by leadership	(10mks) (5mks)			
Questi	Question six				
a) b)	State and explain factors affecting leadership Explain path goal theory of leadership (5mks)	(10mks)			

# DHR 0202 OFFICE ADMINISTRATION

# **Question one**

a	a. Briefly explain what you understand by the term office administration (5marks)			
b	. Expl	ain the basic functions of an office	(10marks)	
c	. Desc	cribe functions of management	(10marks)	
Ç	Question	two		
a)	Explain	the advantages of using an open office plan	(10marks)	
b)	Describ	be the advantages of closed office for the organization	(5mks)	
Ç	Question	three		
a	. what	is importance of planning (10 marks)		
b	. Defii	ne the following terminologies	.(5mks)	
	i)	Organizational vision		
	ii)	Organizational mission statement		
	iii)	Organizational core values		
	iv)	Organizational objectives		
	v)	Organizational Strategy		
Qu	estion f	our		
a	. Defii	ne recruitment and highlight external sources for recruitment.	(8marks)	
b	. High	light stages individual selection process.	(7marks)	
(	Question	five		
a	. Expl	ain theory x and y of leadership	(5marks)	
b	. Desc	ribe management decision marking process	(10marks)	
(	Question	six		
a	) Wha	is the importance of training and developing of employees	(10mks)	
b		light five methods of off-the-job training	(5mks)	

# CPAP 0113; INTRODUCTION TO HUMAN RESOURCES MANAGEMENT

# **Question one**

	a) Describe the following human resources management concepts (10mks)			
	a)			(TOHKS)
		i.)	Human resources management	
		ii.) \	Compensation	
		iii.)	Training	
		iv.)	Recruitment and selection	
•	b)	Describ	e various functions of Human resources management	(10marks)
	c)	Highlig	ht the phases of Human resources management	(5marks)
Que	estic	on two		
	a)	Explain	the importance of internal recruitment	(10marks)
	b)	State fiv	ve external sources of recruitment	(5marks)
Que	estic	on three		
	a)	Highlig	ht the process of recruitment	(5marks)
	b)	Define	selection as a human resources activity and describe its process	(10marks)
Que	estic	on four		
	a)	What is	the difference between training and development of employees	(5marks)
•	b)	Explain	the importance of training and development of employees	(10marks)
Que	estic	on five		
a.	V	Vhat is p	erformance appraisal?	(2marks)
b.	Γ	Distinguis	sh between formal and informal appraisal	(10marks)
c.	Γ	Describe	errors that could occur during performance appraisal	(3mks)
Que	esti	ion six		
a.	V	What to	you understand by the terms civil service and civil servant	(5marks)
b.	Γ	Describe	different types of compensation	(10marks)



FACULTY: ARTS AND SOCIAL SCIENCES

COURSE: CERT IN PUBLIC ADMINISTRATION

COURSE CODE: (CPAP 0113)

COURSE TITLE: INTRODUCTION TO HUMAN RESOURCE MANAGEMENT)

YEAR: 1 SEMESTER: 1 SESSION: Jan-April 2016

NAME OF INSTRUCTOR: Mr. Masira Justine PHONE NO: e0720236462

EMAIL ADDRESS: justinemasira@gmail.com

## **COURSE CONTENT/ COURSE DESCRIPTION**

This course will look into the following :foundations of Human resource management; the tenure systems ,procurement of public personnel, principles of recruitment, methods of recruitment, training, promotion, performance appraisal, rewards, features of civil service.

#### **COURSE OBJECTIVE**

At the end of the this unit the learner will be able to:

- 1. Define the concept of human resource management.
- 2. Describe the various functions of human resource management in relation to the overall management
- 3. Understand procurement of public servants
- 4. Be conversant with Government code of Regulations relevant to his/ her work.

WK	MAJOR TOPIC	SUB TOPICS	METHODOLOGY

1	Introduction to HRM	Definition of hrm foundations of Human resource management	Lecturing presentation and discussion
2		Fuctions Of Hrm	Lecturing presentation and discussion
3	Procument of public personnel (recruitment and selection )	Definition recruitment and selection Principles of recruitment	Lecturing presentation and discussion
4		Recruitment Process  Methods Of Recruitment and selection	Lecturing presentation and discussion
5			
6	CAT I		
7	Training and development	Definition of Training and development Training Methods	Lecturing presentation and discussion
8		Importance of training	Lecturing presentation and discussion
9	Performance appraisal	Definition of concepts Methods of PA Importance of PA	Lecturing presentation and discussion
10	CAT II	Definition Civil service	
11	Features of civil service.	Definition Civil service Features of civil service.	Lecturing presentation and discussion
12		revision	
13	COURSE EVALUATI	ON (EXAMINATIONS)	

#### **REFFERENCE**

## **RECOMENTED TEXT BOOKS**

Andrew J. Dubrin. (2007) Fundamentals Of Organizational Behavior, USA

Armstrong M.A . Handbook Of Human Resource Management Kogn Page  $10^{\text{th}}$  Edition Business Perspectives By Kibera

Cole G.A. Principles And Practice Of Management 5<sup>th</sup> Edition

Human Resource Management By Torrington Hall And Taylors.

Principles And Practice Of Management By G.A Cole. 5<sup>TH</sup>Edition



**FACULTY: ARTS AND SOCIAL SCIENCES** 

COURSE: DIPLOMA IN CRIMINOLOGY

COURSE CODE: (DCRS 0128)

COURSE TITLE: PRINCIPLES OF LEADERSHIP

YEAR: 1 SEMESTER: 2 SESSION: Jan-April 2016

NAME OF INSTRUCTOR: Mr. Masira Justine PHONE NO: e0720236462

EMAIL ADDRESS; justinemasira@gmail.com

#### COURSE CONTENT/ COURSE DESCRIPTION

Introduction to leadership and approaches to leadership; functions. Responsibilities and styles of leadership; leadership in the traditional African settings; policy leadership and public relations: comparative studies of traditional leadership in Africa, Asia and Europe.

#### **COURSE OBJECTIVE**

At the end of this unit the learner will be able to:

- 1. To understand different leadership styles
- 2. Will be able to acquire knowledge that will make him successful leader.

WK	MAJOR TOPIC	SUB TOPICS	METHODOLOGY
1	Introduction to leadership	Definition of leadership	Lecturing ,class, presentation
		Roles of a leader	and discussion
		Attributes of a leader	
2		Components of leadership	
		Factors affecting leadership	
		Importance of leadership	

2	Leadership theories	Theory x and y Thrait theory	Lecturing, class ,presentation and discussion
3		Path goal theory Behavioral theory	Lecturing presentation and discussion
4	Leadership styles	Authoritarian Paternalistic Dictatorial	Lecturing presentation and discussion
5		Democratic	Lecturing, class, presentation and discussion
6	CAT I		
7		Laissez faire	Lecturing , class, presentation and discussion
8	Leadership in the traditional african settings	Modern African leadership Traditional leadership	Lecturing presentation and discussion
9		Relationship between Modern African leadership Traditional leadership	Lecturing , class, presentation and discussion
10	CAT II		
11		comparative studies of traditional leadership in Africa, Asia and Europe	Lecturing , class, presentation and discussion
12		revision	
13	COURSE EVALUATION (EXAMINATIONS)		

#### **REFFERENCE**

## **RECOMENTED TEXT BOOKS**

Andrew J. Dubrin. (2007) Fundamentals Of Organizational Behavior, USA

Armstrong M.A . Handbook Of Human Resource Management Kogn Page  $10^{\text{th}}$  Edition Business Perspectives By Kibera

Cole G.A. Principles And Practice Of Management 5<sup>th</sup> Edition

Human Resource Management By Torrington Hall And Taylors.

Principles And Practice Of Management By G.A Cole. 5<sup>TH</sup>Edition

Mariom E., Newel (1970). The monarchical tendency in African political



**FACULTY: HEALTH SCIENCES** 

COURSE: DIPLOMA IN HEALTH RECORDS

COURSE CODE: DHR 0202

**COURSE TITLE: OFFICE ADMINISTRATION** 

YEAR: 1 SEMESTER: 1 SESSION: Jan-April 2016

NAME OF INSTRUCTOR: Mr. Masira Justine PHONE NO: e0720236462

EMAIL ADDRESS; justinemasira@gmail.com

## **COURSE CONTENT/ COURSE DESCRIPTION**

This course is designed to introduce the trainee to geed office practices. It entails the introduction of the trainee in the office and office environment it precedes to the examination of office activities and service finally the trainee is acquainted with ethical practice necessary for good office practice.

The course is intended to equip the learners with skills, knowledge and attitude that will enable them to work effectively and efficiently in an office environment and relative appropriately to other workers.

#### **COURSE OBJECTIVE**

The course is intended to equip the learners with skills, knowledge and attitude that will enable them to work effectively and efficiently in an office environment and relative appropriately to other workers.

WK	MAJOR TOPIC	SUB TOPICS	METHODOLOGY
1	Introduction to office administration	Definition of office Functions of office Office equipments	Lecturing , class, presentation and discussion
2	Office layout	Closed office Open office	Lecturing , class, presentation and discussion
3	planning	Definition of a plan Need for planning	Lecturing presentation and discussion

		Terminologies	
4		Planning process	Lecturing , class, presentation
		Characteristics of planning	and discussion
5	organizing	Definition of organizing	Lecturing, class, presentation and discussion
		Elements of a good organization	and discussion
		Principles of organizing	
		Importance of organizing	
		Process of organizing	
6	CAT I		
7	Staffing	Recruitment and selection of	Lecturing , class, presentation
		employees	and discussion
8	Training and development	Definition of Training and	Lecturing , class, presentation
		development	and discussion
		Training methods	
		Importance of training	
		employees	
9	Leading	Types of leaders	Lecturing, class, presentation
		Basic elements of leadership	and discussion
		Theories of leadership	
10	CAT II		
11	Controlling	Definition o controlling	Lecturing , class, presentation
		Controlling process	and discussion
		Decision making process	
12		revision	
13	COURSE EVALUATION (EXAMINATIONS)		

# **REFFERENCE**

## **RECOMENTED TEXT BOOKS**

Andrew J. Dubrin. (2007) Fundamentals Of Organizational Behavior, USA

Armstrong M.A . Handbook Of Human Resource Management Kogn Page  $10^{\text{th}}$  Edition Business Perspectives By Kibera

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Principles And Practice Of Management By G.A Cole. 5<sup>TH</sup>Ed



**FACULTY: HEALTH SCIENCES** 

COURSE: CERT IN HEALTH RECORDS

COURSE CODE: CHRT 0123: COURSE TITLE; OFFICE ADMINISTRATION AND HUMAN

RESOURCE MANAGEMENT

YEAR: 1 SEMESTER: 1 SESSION: Jan-April 2016

NAME OF INSTRUCTOR: Mr. Masira Justine PHONE NO: e0720236462

EMAIL ADDRESS; justinemasira@gmail.com

# COURSE CONTENT/ COURSE DESCRIPTION COURSE OBJECTIVE

At the end of this unit the learner will be able to:

1. To understand different office administration activities and human resource activities which will help him/her run human resource office effectively.

WK	MAJOR TOPIC	SUB TOPICS	METHODOLOGY
1	Introduction to office	Definition of office	Lecturing , class, presentation
	administration	Functions of office	and discussion
		Office equipments	
2	Office layout	Closed office	Lecturing, class, presentation
		Open office	and discussion
3	Introduction to HRM	Definition of HRM	Lecturing , class, presentation
		FUNCTIONS OF HRM	and discussion
		Phases of hrm	
4	Job analysis		Lecturing , class, presentation
		Definition of job analysis	and discussion
		Job description	

		Job specification Importance of job analysis	
5	Recruitment and selection	Definition of recruitment Recruitment process Selection process	Lecturing , class, presentation and discussion
6	CAT I		Lecturing , class, presentation and discussion
7	Staffing	Recruitment and selection of employees	Lecturing , class, presentation and discussion
8	Training and development	Definition of Training and development Training methods Importance of training employees	Lecturing presentation and discussion
9	Health and safety of employees	Definitions Objectives of Health and safety of employees Health hazards in workplace	Lecturing , class, presentation and discussion
10	CAT II		Lecturing, class, presentation and discussion
11	Motivation of employees	Definition of motivation Importance of motivation Motivation theories	Lecturing , class, presentation and discussion
12		revision	
13	COURSE EVALUATI	ON (EXAMINATIONS)	

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# **RECOMENTED TEXT BOOKS**

Andrew J. Dubrin. (2007) Fundamentals Of Organizational Behavior, USA

Armstrong M.A . Handbook Of Human Resource Management Kogn Page  $10^{\text{th}}$  Edition Business Perspectives By Kibera

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Principles And Practice Of Management By G.A Cole.  $\mathbf{5}^{\text{TH}}\mathbf{E}$ dition